Managing Disputes with PCTs

Background
A dispute resolution procedure is needed to resolve issues that arise within the contract, for example a dispute as to whether a contract provision has been properly performed by either the PCO or the providers, or a dispute involving financial entitlement under the contract. Contracts or Agreements between GPs and PCTs fall into three types, employment, “NHS contracts” and civil contracts. This guidance does not cover employment disputes, although the FHSAU procedure does apply to payment disputes for GP registrars.

Dispute resolution routes
If a practice is a health service body, contract disputes will are dealt with through the NHS dispute resolution regulations. There is no alternative. If a practice holds a private law contract ie has not elected to be regarded as a health service body for the purposes of the contract, it can choose to use either the NHS dispute procedure or use the Courts in relation to any particular dispute.

Information on health service body status can be found at paragraphs 6.12 to 6.14 of Delivering Investment in General Practice. In England, Part 4, regulation 10 of the NHS (GMS Contracts) Regulations 2004 deals with health service body status. In Scotland, health service body status is dealt with at Part 4, regulation 10 of the NHS (General Medical Services) (Scotland) Regulations 2004.

Types of contract disputes
Contractual disputes are considered under three headings:

(i) disputes where the contract is an NHS contract
(ii) disputes where the contract is an ordinary contract at law
(iii) pre-contract disputes.

These procedures will apply to all disputes that relate to matters relating to contractual terms including:

(i) payments, including the global sum and quality payments, due under the contract
(ii) contract variations
(iii) opt-outs and list closures
(iv) contract termination
(v) disputes as to contract compliance
(vi) payments to GP registrars

Disputes about list closure are subject to a special procedure and separate guidance about this can be found in the GPC guidance note ‘Focus on patients registration’ available here www.bma.org.uk/ap.nsf/Content/focuspatientreg0404

First steps
If a dispute arises between the parties to this agreement they should try to resolve the dispute locally in the first instance. PCTs and practitioners should make every reasonable effort to communicate and co-operate with each other in attempt to resolve any disputes before considering

1 Disputes relating to the Premises Costs directions are also resolved through the same route.
referring the dispute. If necessary, this should include a conciliation meeting between the provider and the chief executive of the PCO and, where it appears appropriate, could include an appropriately qualified/skilled adviser. At the time of conciliation either one or both of the parties may request the presence and assistance of the LMC (or its equivalent).

Conciliation cannot be a mandatory precursor to formal dispute resolution. However, there is an expectation that both the PCO and the GMS provider will be encouraged to follow this route as it provides a speedier and more efficient method of resolving disputes. Use of the formal resolution procedures will usually represent a failure of that relationship. Where the dispute is not resolved through local conciliation then the appropriate procedure will apply.

The formal process
If local resolution is impossible either party, usually the practice, may seek formal resolution. This is governed by Schedule 6, part 7, paragraph 99 – 103 of the National Health Service (General Medical Services Contracts) Regulations 2004 and equivalents in PMS and devolved nations. For NHS contracts there is no option other than using the NHS system, but for those with civil contract there is a choice. The practice may take action in the courts or may choose to use the NHS procedure, if the PCT wishes to use the NHS system the practice has a right to insist on a court procedure (GMS Reg Sch 6 Para 100). Most disputes are likely to be resolved in the NHS procedure as the cost for both parties is usually lower.

By whom are NHS disputes resolved?
Where a dispute arises which cannot be resolved locally, either party has the option to refer the matter to the Secretary of State, whose powers have been devolved to the Family Health Services Appeal Unit (FHSAU) of the NHS litigation Authority for consideration. The procedures for doing this are set out in paragraphs 36 and 100-101 of Schedule 6 of the GMS regulations. Directions provide wide powers for the FHSAU to deal with most cases either by a determination itself, or by the appointment of an adjudicator, or panel of adjudicators to act on its behalf.

Such disputes should be made directly to the FHSAU. The FHSAU address is:

FHSAU
30 Victoria Avenue
Harrogate
HG1 5PR

The FHSAU is separate from the FHSAA which determines matters under the Performers List Regulations and is an independent non-departmental tribunal controlled by the President. The FHSAA is completely independent of the Department of Health, is not a Special Health Authority, and it is not accountable to the Secretary of State for Health. Appeals and Applications are made to it directly.

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3 The equivalents in the devolved nations should be written to in the first instance:
   - Edwina Hart, Minister for Health and Social Services, Welsh Assembly Government, Cathays Park, Cardiff, CF10 3NQ
   - Nicola Sturgeon, Minister for Health and Wellbeing, The Scottish Parliament, Edinburgh, EH99 1SP
   - Michael McGimpsey, DHSSPS, Castle Buildings, Stormont Estate, Belfast, BT4 3SQ
The FHSAA’s President and members are appointed by the Lord Chancellor. It works to procedural rules issued by the Lord Chancellor after consulting the Council on Tribunals. Those rules, along with the Primary Care Act Regulations, can be found at:

The Family Health Services Appeal Authority (Procedure) Rules 2001
www.hmso.gov.uk/si/si2001/20013750.htm
and amendment to those Rules at:
www.hmso.gov.uk/si/si2002/20021921.htm

The President will allocate appeals and applications to panels normally consisting of a legal chairman, a professional member, and a lay member. The panels will hold oral hearings into the matters referred to them unless the Appellant or Applicant says that they do not want one. Panels may give their decisions at the end of the hearing or they may reserve their determination.

The FHSAU
The purpose of the Appeal Unit is to improve the provision of healthcare by ensuring prompt, fair and reasoned resolution of disputes between primary care practitioners (GPs, dentists, opticians and pharmacists) and their local Primary Care Trusts, it is an arm of the NHS litigation Authority. Further details are at www.nhsla.com/NR/rdonlyres/15F27C71-73EA-4B48-A754-36A1D632C92E/0/FHSAUFactsheet6200607.pdf.

How to prepare a case
It is important for any documents to be clear and structured. The FHSAA structure their decisions by way of a number of short paragraphs that set out and detail the whole case. An example of this can be found at appendix 1. This seems to be a sound approach to follow when preparing a case.

At the outset, background information to the dispute should be given, including any relevant dates. The evidence should include this, detail the full nature of the dispute and any discussions between the parties thus far, in addition to setting out the reasons on which the case is being justified. At this point, any references to the appropriate regulations or past precedents should be made. This can be reinforced with any supporting materials that you feel are appropriate.

Other procedural matters
Throughout the dispute resolution process, there will be a number of deadlines with which both parties are expected to comply. If you have any trouble meeting these, it is important to approach the FHSAA and seek an extension, giving as much notice as possible. Failure to meet any deadlines will not reflect favourably on your case.

For further advice, GPs can contact their LMC or askBMA in the first instance.
Appendix 1

1 May 2007

PRIMARY CARE TRUST: #

GMS CONTRACTOR: #

DISPUTE RESOLUTION – GMS CONTRACTS REGULATIONS 2004
RE: IM&T SYSTEMS PAYMENTS – SCANNER AND ASSOCIATED SOFTWARE

1 INTRODUCTION

1.1 As GMS Providers, the above named contractor has referred the matter of IM&T Systems payments for a scanner and associated software for dispute resolution under the provision of Schedule 6, Part 7 of the NHS (General Medical Services Contract) Regulations 2004.

1.2 The Secretary of State for Health has directed that NHS Litigation Authority exercise the functions of dispute resolution on her behalf. The Family Health Services Appeal Unit discharges that function for the Authority. I as Chief Officer of the FHS Appeal Unit and authorised officer of the NHS Litigation Authority have made this determination.

2 APPLICATION

By application dated 24 January 2007 the contractor applied for dispute resolution. The application states:

2.1 The relevant contractual terms are paragraph 473, 473.2, 473.2 and 474, which the contractor quotes.

2.2 The relevant part of the SFE is Part 5 paragraphs 19.1, 19.2 (a) and (b), and 19.3.

2.3 The contractor has an IT system based on the Vision software supplied by In Practice Systems Ltd (InPS).

2.4 The IT system was initially provided by the practice, but since the NHS determined to support practices in their provision of IT various items of equipment have been provided by the practice, but with financial support from the PCT. This system of support was discontinued in April 2004 and the NHS now supplies the practice with IT facilities.

2.5 As a consequence of the decision to support a scanner the practice moved to a “paper lite” system.

2.6 The PCT has accepted the practice’s move to being “paper lite” under both the current GMS Contracts Regulations 2004 and the former arrangements under the GMS Regulations 1992, as amended.

2.7 The practice has made a number of changes to staff contracts and other arrangements to reflect the change of position afforded it by the decisions of the PCT to support a scanner and accept the practice as “paper lite”.

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2.8 The scanner provided under the old arrangements is no longer fit for purpose and is no longer supported by InPS, spare parts are not available. The scanner no longer performs efficiently and effectively requiring significant additional staff time and expense. Documents that have been folded often need photocopying prior to scanning; otherwise they will not feed through correctly.

2.9 A call was logged with the PCT IT Helpdesk on 28 April 2006. The outcome of this was that a scanner had been reserved and would be released when the required Vision Docman Plus software was available.

2.10 When this software was available, the practice was informed by the PCT that this item was no longer available due to financial constraints.

2.11 After months of fruitless informal discussion the practice wrote to the PCT on 17 November 2006 seeking a replacement scanner and associated software, or confirmation that reimbursement would be available under the terms of paragraph 19.2.

2.12 In a response by email the PCT stated that there is no funding for this item, as it is “non-core”.

2.13 The cost of replacement and necessary software is £# and a quotation for this is attached. Furthermore there are ongoing costs as specified of £#.

2.14 The concept of core is not present in the SFE, which is the basis of payments to the practice under the contract.

2.15 Notwithstanding 2.14 the PCT has accepted that the practice is “paper lite” and has previously funded the practice’s scanner and software.

2.16 The replacement of the scanner and associated software is “a minor upgrade” under the terms of the SFE paragraph 19.2(b) as without it the IT system and practice cannot perform efficiently.

2.17 By previously funding the scanner and software the PCT has enabled the practice to reassign and redeploy staff to increase the efficiency of its provision of primary medical services.

2.18 The PCT has a duty under SFE 19.2 to provide a scanner and the practice seeks dispute resolution in that respect.

2.19 If the FHSAU is unable to find in the practice’s favour on 2.18 the practice seeks as an alternative, dispute resolution that requires the PCT is obliged under SFE paragraph 19.2 to reimburse the full cost to the practice of a replacement scanner and associated software.

2.20 That the delay in providing the practice with its entitlement has resulted in additional staff and other costs to the practice and that a sum should be payable to the practice to defray these costs.
3  **PCT REPRESENTATIONS**

In a letter dated 27 February 2007 the PCT provided the following comments:

3.1  The PCT feels that as this is an additional investment and as such the contract states that a business case should be submitted by the practice to the PCT for evaluation. The PCT agrees that a business case was submitted in accordance with the contract.

3.2  In accordance with the requirement of the SFE, the PCT has evaluated the request for the scanner and additional software and has rejected funding this investment on financial grounds. The PCT continues to fund support and maintenance for the installed clinical system and document management system as is required by the contract.

4  **PCT FURTHER OBSERVATIONS**

By letter dated 26 April 2007 the PCT provided the following additional observations:

4.1  The core clinical system in this case consists of a server, core database and software licence for the server and client PCs to perform tasks such as consultation appointments, prescribing etc. Scanner and associated software are not part of the core clinical system and provide additional bolt on functionality that not all General Practices require or utilise in their provision of primary care services to patients. This would therefore indicate that this is outside the provision of the SFE and therefore beyond the remit of the Litigation Authority.

5  **CONSIDERATION**

5.1  I note that the SFE states the following:

5.1.1  19.1  With effect from 1 April 2003, PCTs … have become responsible for the purchase, maintenance, future upgrades and running costs of integrated IM&T systems for providers of services under GMS contracts ….

5.1.2  19.2  …PCTs must pay to contractors under their GMS contracts amounts representing the reasonable costs of contractors in respect of IT maintenance and minor upgrades.

5.1.3  19.2  (b) “minor upgrades” means upgrades required to ensure that existing clinical systems continue to perform efficiently (for example: memory or hard disk upgrades, and replacement of broken or defective items such as printers, screens and back-up devises).

5.2  The PCT is of the view that as the Scanner and Associated software is not part of the “core clinical system” then it falls out with the SFE for consideration. I note however that the SFE does not refer to “core clinical systems” but instead refers to “clinical systems”.

5.3  I note that the contractor states that the PCT initially supported the move to a “paper lite” practice and that financial support was given by the PCT in the first instance. I note that the PCT has not disputed this, nor has the PCT provided evidence of agreements between the contractor and the PCT to demonstrate that this was a limited commitment on behalf of the PCT.

5.4  At 2.9 the contractor refers to a call to the PCT IT helpdesk and that the contractor states that the PCT had confirmed that a scanner had been reserved. This is not disputed by the PCT,
which in my view gives weight to an acceptance by the PCT, as the request was not refused nor was there any indication that funding would not be forthcoming at that time.

5.5  I note that the SFE states examples of minor upgrades as being printers, screens and back-up devices. I am of the view that a scanner is a similar peripheral to those mentioned in the SFE and would therefore be considered a minor upgrade.

5.6  I am of the view therefore that the PCT should re-imburse the contractor the cost of the Scanner and associated software.

5.7  I note at paragraph 2.20 above the contractor requests further monies from the PCT in order to defray costs incurred due to the delay in dealing with the IM&T issues. The contractor has not advised me of where in the contract or SFE it is entitled to such payments, nor has the contractor provided me with any information as to the details of these costs. I therefore do not allow this aspect of the application.